O'Brien®



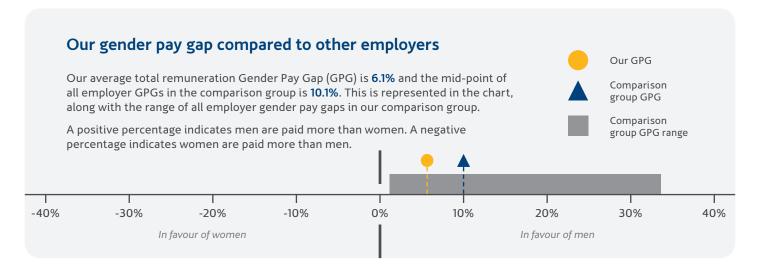
Workplace Gender Equality Agency (WGEA)

Employer Statement

2023-24 reporting period

At O'Brien®, we are always committed to making a difference for our people with genuine care.

In the 2023-24 reporting period, as reported by WGEA, the O'Brien® gender pay gap for average total remuneration is 6.1%, and the median total remuneration pay gap is 8.9%. These results reflect a reduced gender pay gap from the prior year and a continued improvement over time. O'Brien® is also 4% lower than the comparison group's gender pay gap.



Key insights for our workplace

- Our overall workforce composition is 27% women and 73% men.
- Gender composition remains relatively consistent across all pay quartiles and role levels.
- Females in non-managerial roles are more represented in flexible roles such as part-time and casual roles.
- Appointments to managerial roles (including promotions)
 were made by 50% of women and 50% of men, a shift toward
 more balanced representation at this level with opportunities
 for new and existing employees to progress.
- Appointments to non-managerial roles (including promotions)
 were made by 21% of women and 79% of men, indicating that
 we are still appointing fewer women than men at this level,
 particularly in our operational areas for Glazing and AutoGlass,
 including Distribution Centres.
- Our paid parental leave offering of 8 weeks is less than the average of 10.5 weeks offered by the comparison group, which is seen as an opportunity for improvement.
- No men took primary carer's leave during this period. While this
 is not significantly different to the comparison group (where 5%
 of men took primary carer's leave), it does indicate an opportunity
 to promote and raise awareness of Parental Leave policies.

Actions to address our gender pay gap

Since completing the 2023-24 WGEA report, O'Brien® has initiated these actions to bridge our gender pay gap:

- · Launching initiatives focused on recruiting, engaging and retaining female technicians to increase representation in non-managerial roles.
- Implementing pay adjustments for technicians and key frontline leader roles.
- Developing a remuneration framework that ensures we have the fundamentals to make equitable and competitive remuneration decisions in the future.

Experts making it easy™